

Subject: Procase Reference Letter

Date: September 9, 2003

To whom it may concern,

The Hospitals of Ontario Pension Plan (HOOPP) HOOPP has been providing pensions to Ontario's health care community for more than 40 years. When it was formed in 1960, HOOPP was one of Canada's first fully portable, multi-employer pension plans. Today it continues to be one of the largest and best pension plans in the country.

In 2001, HOOPP selected Procase Consulting (Procase) to provide an analysis and recommendations study of our Oracle Financials application as well as the hardware and software platforms, business functional issues and financial analysis needs.

Procase subsequently won a competitive bid to complete the upgrade of our Oracle Financial application from 11.0.3 to 11.5 (11i), and related database from 8.0.3 to 8.1.7 (8i). The selection of Procase was based on their demonstrated expertise on the Oracle platform. Procase successfully completed this project on time and on budget to the full satisfaction of HOOPP. The project was successfully lead by Andrei Larionov.

I would be pleased to provide further detail

Sincerely,

Bill Price
Director of Information Technology
Hospitals of Ontario Pension Plan
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